صندوق أبوظبي للتنمية
ABU DHABI FUND FOR DEVELOPMENT

2025 Annual Report





صاحب السمو الشيخ محمد بن زايد آل نهيان
رئيس دولة الإمارات العربية المتحدة
HIS HIGHNESS SHEIKH MOHAMED BIN ZAYED AL NAHYAN
PRESIDENT OF THE UNITED ARAB EMIRATES



المغفور له بإذن الله الشيخ زايد بن سلطان آل نهيان
تغمده الله بواسع رحمته
SHEIKH ZAYED BIN SULTAN AL NAHYAN

Index

01 Introduction

3 Chairman & Board of Director
4 Organisational Structure
6 Chairman's Speech
8 Vice Chairman's Speech
10 Director General's Speech
13 About the Fund
15 Fund Strategy
19 Facts and Figures

02 Investment projects to support sustainable development

21 Development projects for 2025
32 Sustainable investments

03 Strategic Agreements to Strengthen UAE Exports & Expand Global Presence

37 About (ADEX)
39 Global strategic agreements
43 Local strategic agreements

04 Global Impact

49 Projects and data
61 Sustainable partnerships to support national goals

05 ADFD supports the Year of the community initiatives

69 Introduction
71 Year of the Community initiatives

06 Activities and Events

77 Introduction
78 Financing and Investment
83 Partnerships
84 Events
91 ADEX Activities & Events
97 ADFD Awards



Board of Directors



H.H. Sheikh Mansour bin Zayed Al Nahyan
Chairman



H.H. Sheikh Abdullah bin Zayed Al Nahyan
Deputy Chairman



H.E. Sheikh Shakhboot Nahyan Al Nahyan
Member



H.E. Reem bint Ebrahim Al Hashimy
Member



H.E. Ahmed Ali Al Sayegh
Member



H.E. Mariam Bint Mohammed Al Mheiri
Member

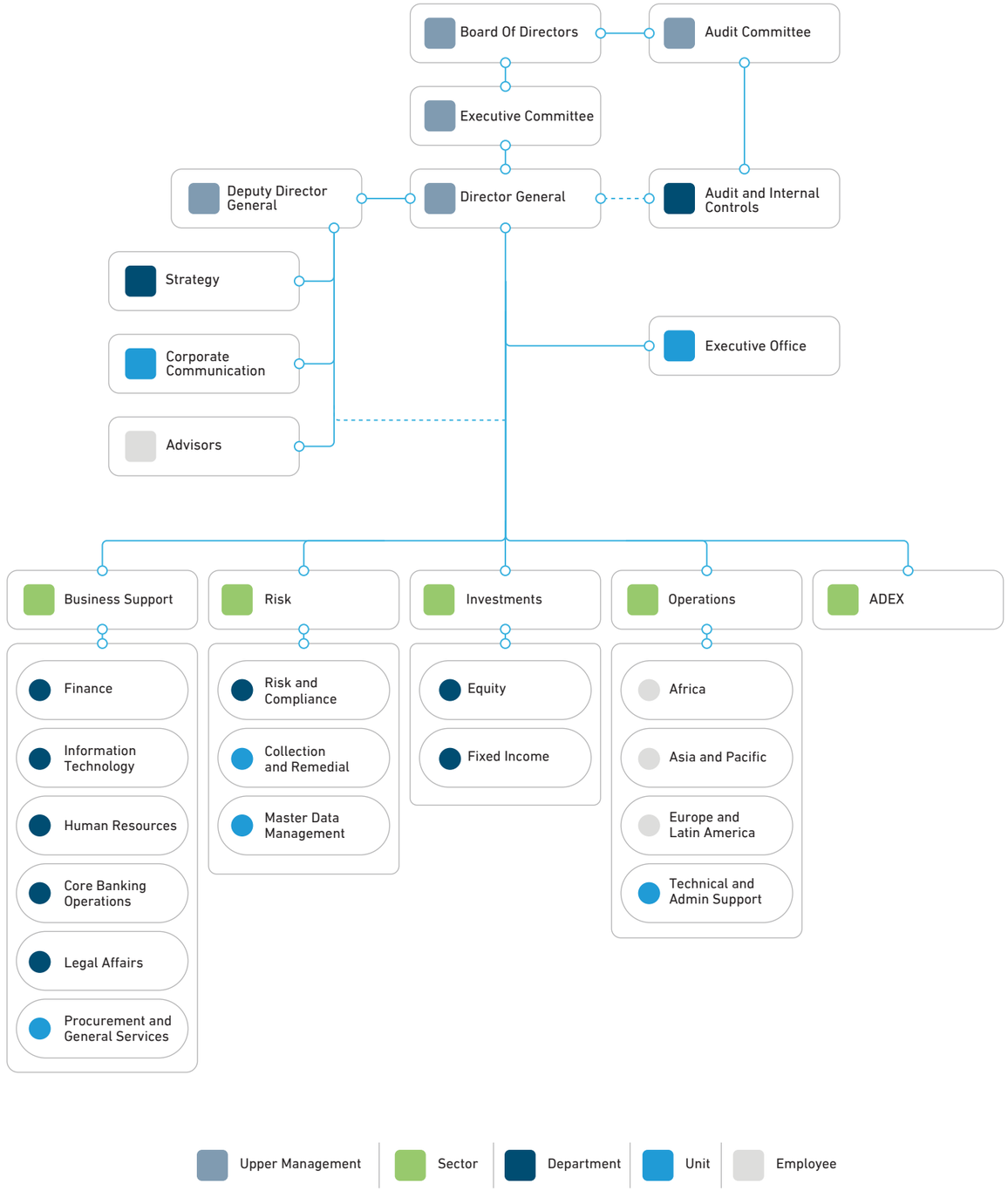


H.E. Faris Mohamed Al Mazrouei
Member



H.E. Meera Sultan Al Suwaidi
Member

New Organization Structure



A New Milestone in Maximizing Development Impact



Abu Dhabi Fund for Development (ADFD) continues to play a leading role as one of the UAE's key development arms, serving as a strategic engine that transforms its vision of translating partnerships into tangible outcomes for a prosperous future. Since its inception, the Fund has connected the UAE to the world, sharing its development expertise and strengthening its position as a model institution supporting international economic stability and sustainable community development.

Since 1971, ADFD has advanced development beyond financing, building real economic capacities in partner countries. By enabling communities to invest their resources and create opportunities, the Fund directly improves quality of life - its efforts have recognised both regionally and internationally through credible awards, reflecting its commitment to enabling strategic projects that advance key sectors.

Globally, the Fund has pioneered an innovative investment model, expanding and diversifying its portfolio across emerging and established markets. This approach aligns economic returns with partner countries' development objectives while creating sustainable local employment, reaffirming ADFD's status as a leading financial institution with global impact.

At a national level, Abu Dhabi Export Office (ADEX), ADFD's export financing arm, further strengthens the UAE's vision of globalising Emirati products by enabling companies to access new markets, reinforcing confidence in the quality and competitiveness of UAE industries and supporting economic diversification.

In 2025, the Fund further solidified its role as a forward-looking development entity, anticipating and responding to economic transformations, maintaining its reputation as a trusted international partner, and promoting sustainable growth worldwide.

H.H. Sheikh Mansour bin Zayed Al Nahyan
Vice President of the UAE
Deputy Prime Minister
Chairman of the Presidential Court
Chairman of the Board of Directors of Abu Dhabi Fund for Development

The UAE's Bridge to a Prosperous Future



Since its establishment, the UAE believed that cooperation and partnership among nations are the foundations of stability and prosperity. Abu Dhabi Fund for Development (ADFD) brings this vision to life, serving as a key pillar of the UAE's global presence through development diplomacy, one of the country's main soft power drivers, rooted in solidarity, shared progress, and humanitarian values.

For over 50 years, the Fund strengthened its global role as a national institution that positions development as a tool for peace and prosperity. Working closely with governments and international organisations, ADFD has launched initiatives tailored to the needs of developing nations. It has consistently demonstrated that development is a powerful form of diplomacy, while mobilising people and resources to build a more stable future

Today, ADFD continues to advance in line with the UAE's long-term strategic goals and the UAE Centennial 2071, by introducing new cooperation models and expanding partnerships with regional and international organisations. These efforts enable ADFD to respond effectively to global economic and humanitarian shifts, while ensuring its programmes deliver meaningful impact.

ADFD's achievements reinforce its role as a strategic pillar of the UAE's soft power, reflected in its recognition at the Sharjah Government Communication Awards for Best Investment in "Soft Power" to Support Communication Programmes, underscoring its ability to connect national vision with humanitarian purpose.

We invite governments and international institutions to strengthen joint action and build inclusive partnerships that help shape a sustainable future for all.

H.H. Sheikh Abdullah bin Zayed Al Nahyan
Deputy Prime Minister
Minister of Foreign Affairs
Vice Chairman of the Board of Directors of ADFD

Developmental transformations and a human-centered institutional vision



The year 2025 marked a series of milestones that reinforced Abu Dhabi Fund for Development's (ADFD) role as a key enabler of social and economic progress worldwide, reflecting the vision of the UAE's wise leadership. The Fund's initiatives delivered tangible impact, reaching 108 countries across Asia, Africa, Europe, and Latin America, and expanding access to its development programmes globally.

Among the year's most notable achievements was the Agricultural Production Systems Development Project in Karakalpakstan, Uzbekistan, which strengthened food security and improved the livelihoods of thousands of farmers. In Jordan, the launch of the Jordan Digital Health Centre represented a major advancement in healthcare services, benefiting millions of citizens.

In Oman, the groundbreaking of Salalah's Integrated Tourism Complex Project aimed to create hundreds of jobs and enhance the city's position as a global tourism destination, supporting national economic diversification goals. Together, these projects underscore ADFD's commitment to making development a catalyst for improving lives and unlocking new opportunities for growth.

Innovation remained central to ADFD's operations, from adopting digital solutions within its financing systems to advancing sustainable financing models that support economic growth and diversification. ADFD also expanded its range of instruments, including direct and non-sovereign financing, equity investments, and export support mechanisms, enabling partners to deliver strategic, high-impact projects.

The achievements of 2025 set the foundation for continued momentum, strengthening the national economy and elevating the UAE's global standing. Building on these successes, ADFD advances forward with confidence, reaffirming its commitment to maximising development impact and supporting a more sustainable and prosperous future for generations to come.

H.E. Mohammed Saif Al Suwaidi
Director General, Abu Dhabi Fund for Development

Message to Our Team

Together, We Shape the Future

At ADFD, our people are the driving force behind our success, the heart of the institution and the foundation of its achievements. Through your professionalism, dedication, and commitment, the Fund has earned its place among the world's most respected development organisations. Your collective efforts reflect innovation, collaboration, and a shared sense of purpose, reinforcing our mission to advance sustainable development locally and globally.

Year after year, you have shown that institutional excellence begins with people, and that a positive work environment underpins success. As we continue on our path of excellence, we remain committed to investing in our team, who are partners in the Fund's journey and contributors to its social and economic impact.

Together, we will continue to build, innovate, and move forward with confidence, translating our shared vision into meaningful achievements.



A Message of Appreciation to Our Partners

With our partners, we create life changing impact

At Abu Dhabi Fund for Development (ADFD), we believe partnership is built on trust, shared responsibility, and a unified vision for a sustainable future.

Our collaborations have been central to delivering transformative projects and achieving milestones that make a tangible difference in people's lives. These partnerships have reinforced the Fund's role as a trusted development partner, supporting national agendas and strengthening cooperation between regional and international institutions, in line with the United Nations Sustainable Development Goals.

Looking ahead, we remain confident in our vision and mission, inspired by the UAE's leadership, which has made development a cornerstone of its diplomacy. Together, we will continue to strengthen partnerships and adopt agile, impactful approaches to build a prosperous future for generations to come.



About Abu Dhabi Fund for Development

Established in 1971 by Sheikh Zayed bin Sultan Al Nahyan, Abu Dhabi Fund for Development (ADFD) aimed to formalize the UAE's efforts in supporting economic and social progress across developing nations.

For over 50 years, the Fund reinforced its position as one of the world's leading development institutions, providing concessionary loans and managing government grants to finance projects in partner countries.

Through an integrated framework, ADFD manages a range of development initiatives spanning across 108 countries worldwide and covering cover key sectors like infrastructure, renewable energy, education, healthcare, transport, and water - all of which play a key role in enhancing quality of life and promote socioeconomic stability.

Guided by a strategy built on global best practices, the Fund operates with a strong commitment to governance and efficiency, aligning with the UAE's development vision and the United Nations Sustainable Development Goals (SDGs). This approach reflects the nation's role in advancing international development and responsibility.

Additionally, ADFD supports the growth of UAE national industries and exporters through its export financing arm, Abu Dhabi Exports Office (ADEX), by providing innovative financial and investment solutions that enhance the competitiveness of exports and support the expansion of the industrial base. The Fund also invests in strategic companies and initiatives under a structured investment policy aligned with its long-term objectives, ensuring the sustainability of its development mission.

Vision

Be a leading pioneer in sustainable development and export support.

Mission

To drive sustainable development and economic growth through innovative financial and export solutions leveraging on partnerships.

Values

Cooperative

Creative

Committed

Competent



ADFD Strategy 2030

An ambitious vision to enhance sustainability and development impact

Abu Dhabi Fund for Development (ADFD) has launched its new Strategy 2030, marking a significant step towards advancing its development framework. This strategy responds to evolving global challenges and aims to maximise development impact by fostering sustainable economic growth across multiple countries.

Based on delivering development guidance and investments with tangible impact, the strategy supports the national economy by financing exports and facilitating access to international markets for UAE companies, thereby strengthening the nation's global competitiveness.

Objectives and Themes

The Fund's new strategy aims to achieve a set of strategic objectives including:

- **Enhancing operational efficiency and effectiveness** through ongoing improvement and the adoption of international best practices in development framework.
- **Developing innovative and flexible financing solutions** that address the evolving needs of beneficiary countries while supporting Emirati exporters.
- **Strengthening international and regional partnerships** with institutions engaged in sustainable development, to expand collaboration and maximise impact.
- **Supporting global priority issues and critical development sectors** in alignment with the United Nations Sustainable Development Goals (SDGs).



A proactive approach to global changes

The new strategy introduces a flexible and practical framework that enables the Fund to respond effectively to global economic developments. It focuses on adopting integrated financing solutions, enhancing institutional capacities, and equipping people with necessary skills, positioning them as a central pillar in achieving the Fund's strategic objectives.

New Strategic Framework

Strategic Priorities:

1. **Promoting sustainable economic growth globally**
2. **Supporting the national economy**

Strategic Objectives:

1. **Delivering aid and investments with tangible development impact**
2. **Facilitating national export financing**

Priority Critical Sectors

The strategy prioritises high-quality projects across vital sectors that accelerate economic and social development in beneficiary countries, including:

- **Health**
- **Education**
- **Power Generation and Supply**
- **Water and Public Health**
- **Agriculture**
- **Infrastructure Development**

In addition, the strategy emphasises innovation in development projects to ensure long-term sustainability, while embedding key considerations such as women's participation, climate change, and technological applications across priority sectors.

A Future Vision for Sustainable Development

ADFD's Strategy 2030 serves as an integrated vision for the future of sustainable development, that aims to promote long-term impact, enhance sustainability, and foster effective partnerships capable of addressing emerging global challenges.

This vision reinforces the Fund's role as a leading development institution that embraces innovation and flexibility through its financial solutions, while aligning with global economic transformations. In doing so, it contributes to supporting comprehensive growth pathways and generating sustainable added value for both beneficiary countries and the national economy.



Facts and figures

Sector	Value (AED)	Operational Framework
Development Activity	Đ158.96 billion	Concessional Financing Loan
	Đ58.23 billion	Government Grants
	Đ2.18 billion	Direct Contributions (Investments)
Investment Activity	Đ13.59 billion	Development investments

Sector	Value (AED)	Operational Framework
National Economy Support	Đ10.3 billion	Financing for National Private Sector Investment
	Đ6.6 billion	National Export Financing

ADFD Cumulative Operational Activity Value (Total Amount)

Đ249.86 billion



Beneficiary Countries Map of ADFD's Developmental Initiatives



Asian Region

- Sri Lanka
- Afghanistan
- Pakistan
- Tonga
- Malaysia
- Mongolia
- Bangladesh
- Laos
- Armenia
- Azerbaijan
- India
- Indonesia
- Kazakhstan
- Maldives
- Tajikistan
- Turkmenistan
- Kyrgyzstan
- Tuvalu
- Fiji
- Kiribati
- Venuatu
- Samoa
- Marshall Islands
- Nauru
- Palau
- Solomon Islands
- Federated States of Micronesia
- Uzbekistan
- Singapore

Arab Region

- Egypt
- Jordan
- Mauritania
- Bahrain
- Morocco
- Palestine
- Algeria
- Djibouti
- Lebanon
- Sudan
- Yemen
- Somalia
- Oman
- Syria
- Tunisia
- Comoros
- UAE
- Iraq
- Libya

African Region

- Burkina Faso
- Congo
- Lesotho
- Benin
- Burundi
- Cape Verde
- Guinea
- Guinea-Bissau
- Kenya
- Madagascar
- Malawi
- Mali
- Mauritius
- Niger
- Rwanda
- Senegal
- Seychelles
- Congo - Brazzaville
- Gambia
- Uganda
- Eritrea
- Tanzania
- Sierra Leone
- Ethiopia
- South Sudan
- Togo
- Chad
- Cameroon
- Liberia
- Eswatini
- Nigeria
- Angola
- Ivory Coast

Others

- Montenegro
- Albania
- Malta
- Turkey
- Belarus
- Serbia
- Cuba
- St. Vincent and the Grenadines
- Argentina
- Italy
- Antigua and Barbuda
- Colombia
- Bahamas
- Barbados
- Dominica
- Guyana
- Russia
- Jamaica
- Suriname
- Trinidad & Tobago
- Belize
- Haiti
- Grenada
- Saint Lucia
- St. Kitts & Nevis
- Dominican Republic

Strategic projects that support sustainable development and enhance critical infrastructure and services in partner countries

Development Projects for 2025

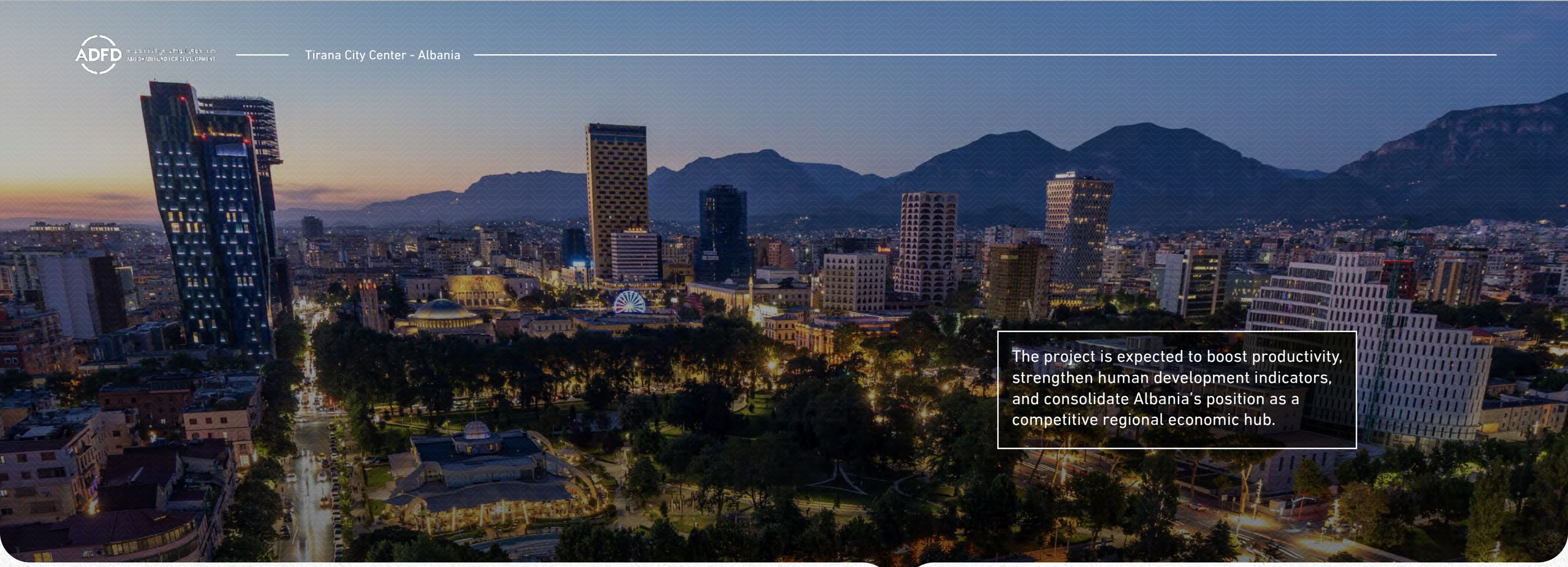
As part of its commitment to supporting sustainable development and strengthening infrastructure and essential services across multiple countries, Abu Dhabi Fund for Development (ADFD) signed several agreements to deliver tangible developmental, economic, and social impacts.

- **The Smart City Project – Albania:** a qualitative step towards digital transformation, employing artificial intelligence technologies to enhance public safety and improve quality of life.
- **Public Budget Support Project – Albania:** enables the government to implement vital development projects across multiple sectors, contributing to financial stability and promoting economic growth.
- **Southern National Road 13 – Laos:** improves transport infrastructure, enhances internal and regional connectivity, and supports environmental sustainability.
- **GCC Power Grid Interconnections - Gulf Cooperation Council Interconnection Authority (GCCIA):** strengthen energy security and reliability in the region while fostering economic integration among GCC countries.
- **Eastern Uganda Road Upgrade (Kumi, Ngora, Serere, Kagwara) – Uganda:** enhances rural and urban connectivity, improves access to services while stimulating trade and tourism and promoting inclusive economic and social growth.
- **Healthcare project – Uzbekistan:** serves approximately 3.5 million people, through the expansion of hospitals and the modernisation of medical equipment to increase capacity.
- **Airport Road Rehabilitation – Pakistan:** improves access to critical facilities and enhance traffic safety through the upgrade of 17-kilometre road.
- **Vocational Education Schools – Jordan:** supports the labour market and addresses the demand for specialised professions by establishing five vocational schools with a capacity of 2,325 students,
- **Maternity and Child Hospital – Kazakhstan:** enhances the country's diagnostic and healthcare capabilities through the development of an 80-bed hospital with modern, integrated services and equipment
- **Korzinka Company – Uzbekistan:** supports the enhancement of food security and modernisation of supply chains through AED 145 million in ADFD investment.
- **Waldorf Astoria – Indonesia:** boosts the tourism and hospitality sector and creates direct and indirect job opportunities through AED 101 million in ADFD investment, marking ADFD's first investment in Indonesia.
- **Tam Tri Hospitals – Vietnam:** provides health services through a network of seven hospitals catering to low- and middle-income groups.
- **SIS Hospital – Vietnam:** specialises in stroke treatment, serving more than 200,000 patients annually.

These projects reflect a commitment to supporting partner countries in achieving their development objectives. Through a variety of financing instruments, they provide innovative and sustainable solutions that improve citizens' quality of life, strengthen economic stability, and foster cohesive societies capable of meeting future challenges.

13 **Projects in 2025**

9	4	2.2
Development projects	Investment projects	AED billion total value



The project is expected to boost productivity, strengthen human development indicators, and consolidate Albania's position as a competitive regional economic hub.

Smart City - Albania

The Smart City Project aims to enhance public safety and quality of life by developing smart digital infrastructure powered by artificial intelligence. The **AED 435 million** initiative includes advanced surveillance systems, radars, and cameras, as well as a state-of-the-art control centre for city and traffic management.

Economic Impact: Stimulates local investment, creates jobs in technology and technical support, and reinforces confidence in a smart, secure investment environment.

Human Impact: Strengthens public safety and quality of life through rapid monitoring and response systems, ensuring higher levels of security.

Technological Impact: Drives digital transformation by improving traffic management and enhancing the efficiency of government services.

Public Budget Support - Albania

ADFD supported Albania's public budget with **AED 73 million** in liquidity to implement vital infrastructure, education, health, and energy projects. The initiative aims to improve public services, create employment, and stimulate local and foreign investment. By enhancing financial stability and promoting efficient government spending, it provides the Albanian government greater flexibility to manage resources and advance Sustainable Development Goals.

Economic Impact: Strengthens the government's capacity to implement essential projects, supports financial stability and economic growth, and broadens public investment.

Humanitarian Impact: Improves the quality of education, health, and energy services, positively affecting citizens' daily lives.

Social Impact: Creates jobs, encourages domestic and foreign investment, and fosters human development.



Somsak
Taxi Driver

Humanitarian Impact:
Enhances public safety and quality of life.

Southern National Road No. 13 - Laos

The **AED 73.5 million** Southern National Road 13 Project in Laos enhances connectivity between the southern regions and the capital, Hanoi. Stretching **50 kilometres**, it includes road widening to the highest safety standards and advanced monitoring and control stations. As ADFD's first development contribution in Laos, the project underscores the Fund's commitment to infrastructure and sustainable development.

Direct Impact: Facilitates movement of goods and people, strengthens trade, reduces accidents, improves public safety and infrastructure quality, boosts investor confidence, supports environmental sustainability, and benefits nearly 250,000 residents.

Humanitarian Impact: Enhances public safety and quality of life.

Environmental Impact: Supports sustainable development by reducing emissions from traffic congestion.

GCC Power Grid Interconnection
Gulf Cooperation Council Interconnection Authority

The GCC Power Grid Interconnection project involves constructing **96 km** of **400 kV** overhead transmission lines between Salwa Terminal in Saudi Arabia and Sila Terminal in the UAE. The **AED 752 million** project enhances regional energy security by increasing transmission capacity by **45%**, improving grid resilience, and providing reliable emergency alternatives to ensure stable supply and reduce operational risks.

Humanitarian Impact: Strengthens electricity supply stability and provides reliable emergency alternatives, safeguarding residents' daily lives.

Economic Impact: Supports sustainable growth by improving spending efficiency and expanding energy-sector investment, consolidates Gulf cooperation, strengthens the region's global energy and technology position, achieves 1,350 MW in energy savings, and reduces the need for new power plants.

Social Impact: Enhances regional collaboration, elevates the Gulf's 2. Global Standing in energy and technology, and contributes to UN Sustainable Development Goals

Healthcare Projects – Uzbekistan

The project provides healthcare to approximately **3.5 million** people across Qashqadaryo and Tashkent by expanding and rehabilitating hospitals in Qarshi, Qashqadaryo, and Tashkent, and equipping them with modern medical equipment. It aims to enhance services for over **34,000 patients annually**.

Financed with a **US$60 million** (**AED 220,380,000**) loan, the project includes expanding the Qashqadaryo Regional Medical Center in Tashkent from 228 to 300 beds, supplying equipment to Tashkent Hospital, and project management support from the United Nations Office for Project Services.

Humanitarian Impact: Improves the efficiency of medical services and increases hospital capacity, enabling over 34,000 patients annually to receive enhanced and specialised care.

Economic Impact: Generates employment opportunities in the healthcare sector, both in construction and hospital operations, contributing to local household incomes.

Social Impact: Reduces the urban-rural gap in access to advanced healthcare services, promoting greater equity in medical care.

Airport Road Rehabilitation Project - Pakistan

The Airport Road Rehabilitation Project in Gwadar City, Pakistan, supported by a **US$8 million (AED 29.6 million)** grant, improves access to key facilities, including the airport, hospitals, and schools, while supporting urbanisation and efficient service delivery. The project enhances economic and social activity by facilitating access to markets, farms, and fishing ports, and creating jobs for local communities, including women and youth. It involves rehabilitating **17 km** of road, expanding it to **9.5 meters**, constructing concrete crossings for safety, implementing intersections, and installing signboards.

Humanitarian Impact: Improves access to medical and educational services, enhancing population health and education, and reduces the burden of daily commuting, particularly in emergencies or essential cases.

Economic Impact: Boosts local trade and household incomes through improved access to markets, farms, and fishing ports, while creating direct jobs in construction and maintenance and indirect opportunities through business revitalisation along the route.

Social Impact: Strengthens integration of rural communities into urban development and expands opportunities for women and youth to engage in economic and social activities.





Maternity and Child Hospital Project - Kazakhstan

Located in Kazakhstan's Turkestan region, the project, funded by a **US$23 million** government grant, establishes a specialised Maternity and Child Hospital with **80 beds**. The two-storey facility spans **17,280 m²** and includes modern medical and technical equipment, treatment rooms, doctors' offices, hospital management offices, and all essential support services.

- **Human Impact:** Enhances maternal and child health by improving access to healthcare and providing a safe, well-equipped treatment environment.
- **Economic Impact:** Generates direct employment in medicine, nursing, administration, and support services, boosting local household incomes and supporting ancillary economic activities such as logistics, catering, and maintenance.
- **Social Impact:** Raises living standards, strengthens public trust in government institutions, and promotes women's health and empowerment by providing specialised care during pregnancy and childbirth.

Vocational and Technical Education Development Project – Jordan

The Vocational and Technical Education Development Project in Jordan develops human resources by equipping students with skills aligned to labor market needs. It establishes five vocational schools in Al-Quwaisma, Irbid, Jerash, Mafraq, and the Northern Jordan Valley, with a total capacity of **2,325 students**. The schools offer programs in engineering, agriculture, construction, creative media, and tourism. The initiative is funded through a **US$40 million** grant under the Executive Program of Jordan's Economic Modernization Vision **(2023–2025)**.

- **Humanitarian Impact:** Provides practical educational opportunities for young men and women, enhancing professional skills, fostering equity in access to education, and promoting inclusion of marginalized groups.
- **Economic Impact:** Bridges the gap between education and labor market needs, boosts productivity, reduces unemployment, and supports key economic sectors, thereby driving local economic growth.
- **Social Impact:** Expands education and employment opportunities, raises living standards, strengthens community stability, and opens avenues for women and youth to actively participate in economic and social development.



It includes the implementation of civil works and the development of bridges and related facilities, as the road consists of a 7-meter-wide track, in addition to side shoulders 2 meters wide on each side.

Eastern Uganda Road Upgrade (Kumi, Ngora, Serere, Kagwara) – Uganda

The Eastern Uganda Road Upgrade project develops **98.3 kilometres** of road to enhance transport infrastructure, improve mobility, and increase access to essential services. The project raises quality of life, boosts trade and tourism via Lake Kyoga, reduces traffic accidents and travel costs, and stimulates local investment and rural economic activity. By strengthening connectivity between urban and rural communities, it also helps narrow the development gap, supporting the Sustainable Development Goals.

Economic Impact: Stimulates local investment, increases economic activity in rural areas, and reduces travel time and costs.

Humanitarian Impact: Improves access to essential services, enhances quality of life, and reduces traffic accidents.

Social Impact: Promotes trade and tourism and helps bridge the development gap between urban and rural areas.

Sustainable Investments

ADFD invested in a range of vital projects across the health, education, and pharmaceutical sectors in Asia. These initiatives aim to promote sustainable development and enhance quality of life by strengthening infrastructure and essential services, reflecting the Fund's vision to empower communities and deliver long-term economic, humanitarian, and social impact.

Korzenka Company – Abu Dhabi Uzbek Investment Company – Uzbekistan

ADFD has invested **AED 145 million** in Korzinka, one of Uzbekistan's leading modern food retail chains. Korzinka plays a strategic role in enhancing food security and modernizing supply chain systems, while also improving access to food products, stimulating local consumption, and creating job opportunities within the retail sector.

Economic Impact: Supporting the modernization of the retail sector and enhancing the efficiency of local supply chains.

Humanitarian Impact: Improving community access to a diverse and safe range of food products.

Social Impact: Creating local employment opportunities and contributing to the development of the urban economy.

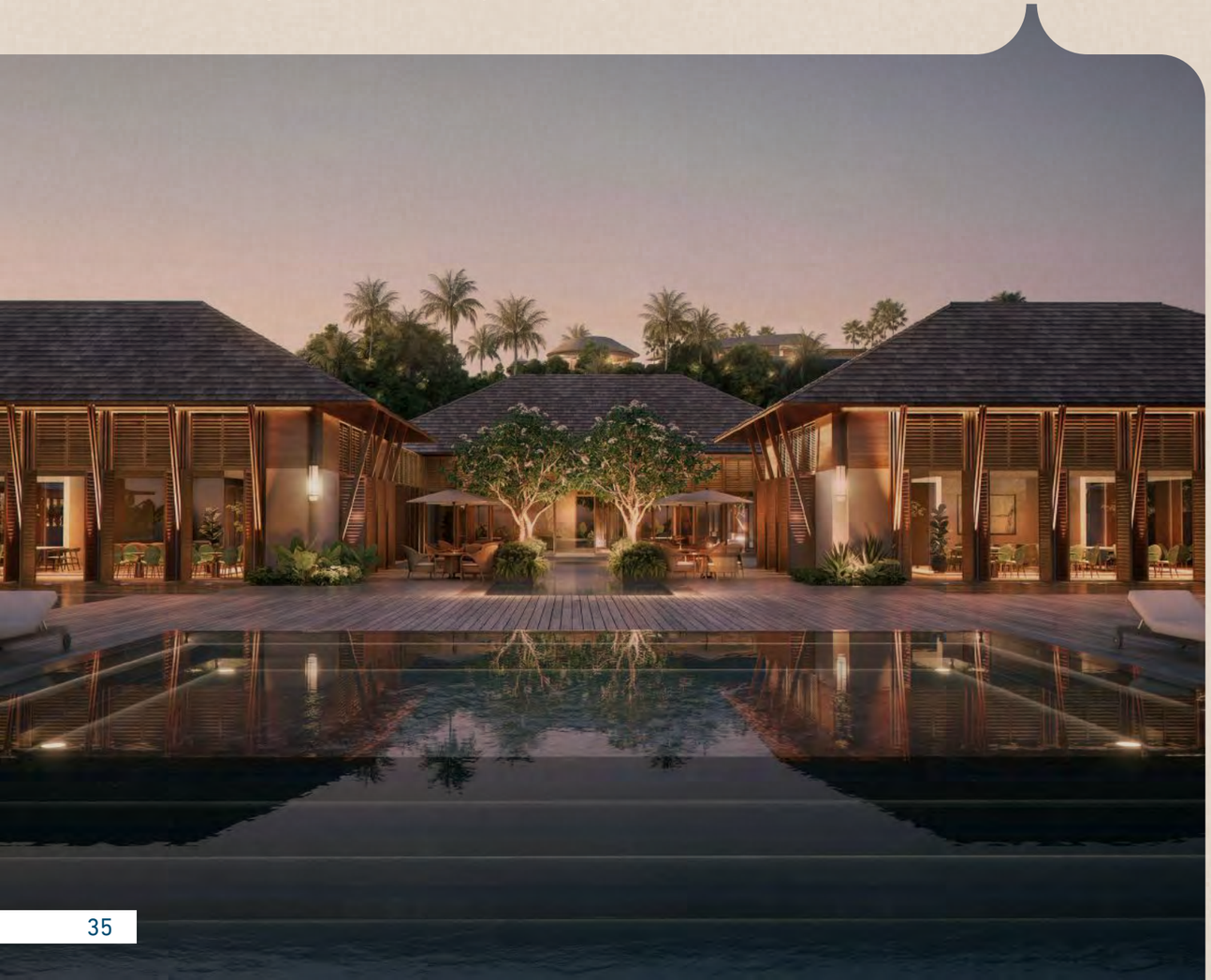
Developmental Impact: Strengthening retail infrastructure and supporting the transition toward modern trade practices.



Waldorf Astoria Project - Indonesia

Marking its entry into the Indonesian market, **ADFD** invested **AED 101 million** in the Waldorf Astoria project. This strategic move supports the growth of Indonesia's hospitality sector and provides a platform for future expansion in Southeast Asia's largest economy.

- **Economic Impact:** Supporting the growth of the tourism and hospitality sector and boosting foreign investment flows.
- **Human Impact:** Providing direct and indirect job opportunities within the services sector.
- **Social Impact:** Supporting the development of urban destinations and enhancing the attractiveness of the tourism industry.
- **Strategic Impact:** Providing a platform for future investment expansion and building sustainable local partnerships.



SIS Hospital (SIS) – Vietnam

As part of its efforts to strengthen health infrastructure in Vietnam, **ADFD** invested in SIS Hospital, a specialist stroke facility in Can Tho. Opened in February 2019, the hospital has **181 beds** and a medical team of **279 doctors**, serving over **200,000 patients** annually. As one of the region's leading stroke centres, the investment enhances Vietnam's capacity to address stroke-related challenges and improves the quality of healthcare for patients.

- **Economic Impact:** Reduces long-term costs associated with stroke-related disabilities and attracts patients locally and regionally.
- **Human Impact:** Provides high-quality medical services with state-of-the-art care, improving quality of life and recovery outcomes for stroke patients..
- **Health Impact:** Enhances the diagnosis and treatment of strokes, contributing to lower mortality and disability through rapid and effective interventions.
- **Innovative Scientific Impact:** Facilitates the transfer of modern medical technology, develops local staff skills through global educational partnerships, and promotes stroke prevention and early screening awareness.

PHASE Fund – Southeast Asia

ADFD has invested in the education portfolio of the PHASE Fund, which holds a majority stake in three education companies providing kindergarten to grade 12 (K-12) services across Vietnam, Cambodia, and Thailand. Collectively, these companies operate **31 schools** offering national and bilingual education programs. The investment comes at a time of rapid growth in the region's private education sector, driven by rising household incomes.

- **Economic Impact:** Supports the growth of the private education sector, enhances educational outcomes, and creates employment opportunities for teaching, administrative, and ancillary staff.
- **Human Impact:** Provides a safe, high-quality learning environment for 37,000 students, contributing to the development of a competent and skilled future generation.
- **Social Impact:** Promotes cultural diversity and broadens educational opportunities through national and bilingual programs.

Project Name	Country/ Entity	Value (AED)
Public Budget Support	Albania	**146 Million**
Smart City Project	Albania	**435 Million**
Southern National Road 13	Laos	**73.5 Million**
GCC Power Grid Interconnection	GCCIA	**752 Million**
Healthcare Projects	Uzbekistan	**220.4 Million**
Airport Rehabilitation Project	Pakistan	**29.6 Million**
Vocational and Technical education	Jordan	**148 Million**
Eastern Uganda Road Upgrade	Uganda	**91.8 Million**
Maternity and Child Hospital Project	Kazakhstan	**84.5 Million**
SIS Hospital	Vietnam	**110 Million**
PHASE Education	Southeast Asia	**56 Million**
Waldorf Astoria	Indonesia	**101 Million**
Korzenka	Uzbekistan	**145 Million**



Abu Dhabi Exports Office (ADEX)

Introduction

ADEX was established in 2019 by ADFD to support the UAE's export development strategy. ADEX plays a vital role in facilitating the global reach of Emirati products, goods, and services, strengthening their presence in international markets. It also contributes to national strategies aimed at diversifying and expanding the UAE economy while capitalizing on economic recovery opportunities for a prosperous and sustainable future.

ADEX is committed to empowering UAE-based companies by providing financial solutions that help them scale their operations and enhance their global presence. The office actively supports the industrial sector, aiming to increase its contribution to the national GDP and drive a significant transformation in the UAE's economic growth by 2030, in line with the UAE Centennial 2071 economic objectives.

Vision

Enhancing the global competitiveness of UAE exports.

Mission

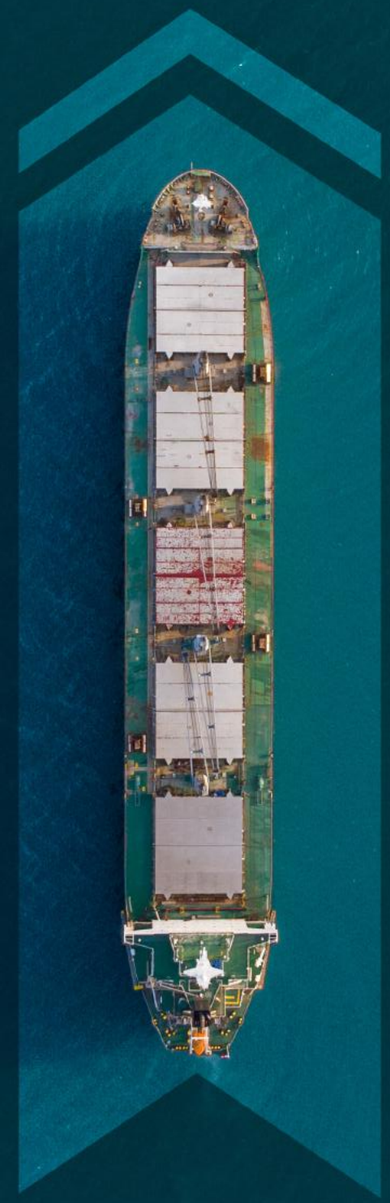
Driving national economic growth by providing financing solutions that facilitate the international expansion of UAE goods and services.

+40
A global market Available to emirati exporters

34
Agreement

6.6
Billion dirhams Committed amount to support national exports

Driving UAE Exports Through Innovative Solutions



Strategic Agreements to Strengthen UAE Exports and Expand Global Presence

In line with **ADFD** vision to enhance the international presence of UAE companies and to support the growth of Emirati exports, **ADEX** has implemented a series of strategic agreements with leading financial institutions and international partners. These agreements are designed to enable Emirati companies to scale globally and reinforce the competitiveness of national exports.

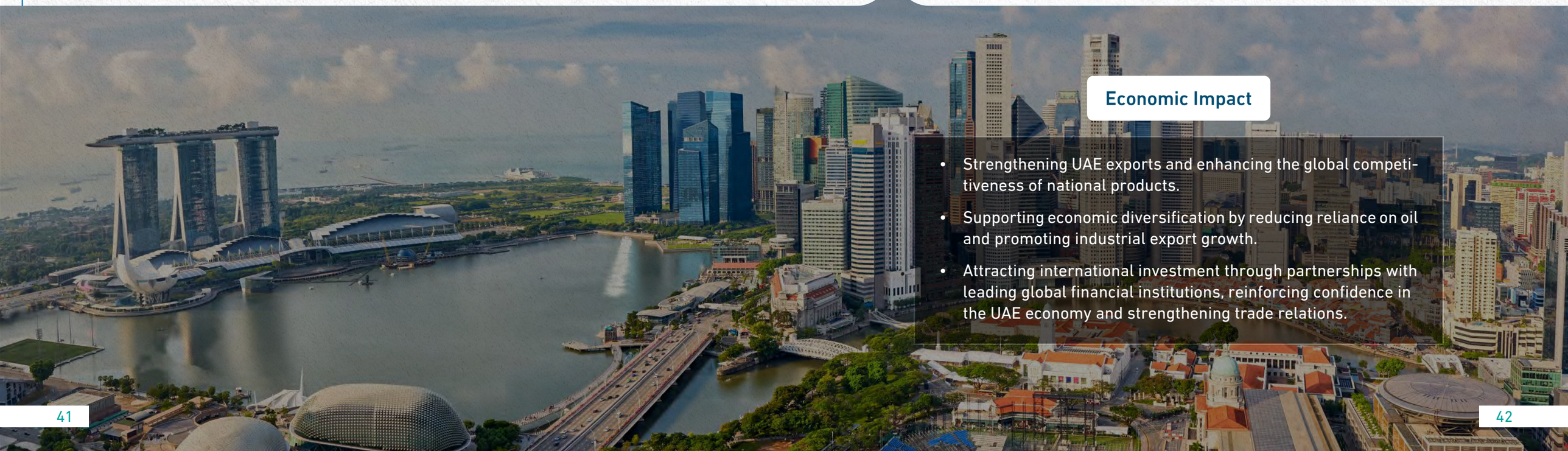
The portfolio of agreements includes **US$150 million** in export financing facilities in Singapore to support major Emirati exporters; **US$70 million** in bilateral agreements with two Turkish banks to promote trade and empower small and medium-sized enterprises (SMEs); and participation in a large, syndicated loan to support a key coastal infrastructure project in Nigeria.

ADEX launched a local partnership with Emirates Development Bank to provide joint financing of **AED 1 billion** to support national manufacturers and exporters. This partnership aligns with the UAE National Strategy for Industry and Advanced Technology and reinforces the UAE's position as a regional hub for future industries. A total of **eight** exporters benefited from this financing across four UAE industrial sectors, all of whom are UAE industrial companies.

Singapore

ADEX Participated in **US$150 million** export financing facility in collaboration with Trafigura Group, Natixis Corporate & Investment Banking, and the Etihad Credit Insurance, with ADEX contributing USD 50 million. To support exports from key Emirati companies, including Emirates Global Aluminium.

ADEX further strengthened its footprint in Singapore by signing a **US$235 million** syndicated loan with Japan's Sumitomo Mitsui Financial Group (SMFG) and Commercial Bank of Dubai (CBD) for Trafigura, where **ADEX** provided **US$150 million** to facilitate the import of Emirati goods from strategic sectors, promoting the expansion of national exports in global markets and reinforcing international trade flows.



Economic Impact

- Strengthening UAE exports and enhancing the global competitiveness of national products.
- Supporting economic diversification by reducing reliance on oil and promoting industrial export growth.
- Attracting international investment through partnerships with leading global financial institutions, reinforcing confidence in the UAE economy and strengthening trade relations.

Turkey

Under a dedicated financial institution line of credit, **ADEX** signed a **US$70 million** facility with **two Turkish banks**, to support transactions for a portfolio of Emirati exporters, and targeting SMEs. This initiative enhances the international reach of UAE companies. In addition, these facilities enable trade growth between the two countries, facilitate trade dialogue, and expand **ADEX** and UAE presence to international markets.

Economic Impact

- Strengthening UAE-Turkey trade through **US$70 million** in export financing.
- Supporting Emirati companies in entering new markets and enhancing global
- competitiveness.
- Expanding non-oil exports and stimulating sustainable economic growth.



Nigeria

ADEX participated in the first phase of a **US$747 million** syndicated loan, signed with the Federal Ministry of Finance of Nigeria to support the development of a coastal highway linking Lagos to Calabar. The project involves constructing a dual carriageway from Victoria Island to Eleko Village in the Lekki region, enhancing regional connectivity and reducing travel time. This strategic infrastructure investment supports economic growth and strengthens bilateral trade opportunities.

Economic Impact

- Improving transport networks to facilitate regional trade and stimulate economic growth.
- Creating opportunities for Emirati companies to supply construction materials and services, boosting non-oil exports.
- Attracting international investment, reinforcing UAE-Africa economic partnerships.

Multilateral banks

ADEX has signed a revolving credit facility agreement with a leading multilateral financial institution dedicated to promoting and financing trade within Africa and with its international partners.

This facility aims to support the bank's trade finance activities, contributing to stronger trade relations, supporting economic growth, and enabling UAE companies to access African markets, while expanding cooperation between **ADEX** and African financial institutions.

Economic Impact

- Supporting trade finance in African markets and enhancing the flow of goods and services.
- Expanding partnerships with multilateral financial institutions in Africa.
- Strengthening trade ties between the UAE and African markets.

United Arab Emirates

ADEX and Emirates Development Bank (EBD) established a strategic joint financing partnership of **AED 1 billion** to support national exporters and industrial manufacturers. The financing framework covers capital expenditure, aligning with the UAE's National Advanced Industry and Technology Strategy, Operation **300bn**. This initiative accelerates industrial sector growth, promotes adoption of advanced technologies, and drives non-oil export development.

Economic Impact

- Strengthening industrial and exporting companies through **AED 1 billion** in joint financing, enabling global expansion.
- Driving industrial sector growth and increasing its contribution to GDP, in line with economic diversification objectives.
- Accelerating adoption of advanced technologies to enhance production efficiency and global competitiveness.

Malta

ADEX has expanded its partnership with BGN Group, increasing the trade finance facility from **US$282.5 million** to **US$400 million**, in collaboration with fifteen national and international banking institutions.

This strategic move aims to support UAE exporters and open broader horizons for national companies to access new markets, thereby enhancing the competitiveness of UAE exports and supporting economic diversification and sustainable growth.

Economic Impact

- Expanding the scope of trade finance and supporting the sustainability of national exports.
- Strengthening the role of national banks in supporting trade growth.
- Solidifying the UAE's position as a global trade hub.



Bermuda

ADEX signed a **multi-million US dollar** financial participation agreement with a leading international global commodity trader in energy and metals commodity markets. This partnership aims to support UAE exports, particularly non-oil exports in the metals sector, by enabling UAE exporters to access global markets and strengthening their presence within international supply chains.

Economic Impact

- Supporting the growth of UAE non-oil exports, particularly in the metals sector.
- Enabling a number of UAE exporters to expand into global markets.



Global Impact

ADFD, with a global presence through financing, investments, and initiatives, supports projects that improve community wellbeing, boost economic growth, and advance sustainable development in partner countries. Through this role, **ADFD** reinforces the UAE's position as a trusted global partner in empowering societies and fostering prosperity.

This chapter showcases a selection of prominent completed projects, reflecting the tangible developmental impact achieved and highlighting the Fund's contributions toward creating a positive and sustainable impact on the lives of communities in beneficiary countries.



Sheikh Zayed City Project

Amount	Objective	Features	Beneficiary
AED **735** million	Supporting Socioeconomic Development	Eco-friendly designs & integrated facilities	**350K** Inhabitants

ADFD provided a grant of **AED 735 million** for the construction of Sheikh Zayed City in Egypt to support social and economic development. Located **38 km** west of Cairo, the city features an eco-friendly design with integrated health, education, and housing facilities.

It includes a **200-bed** hospital, two mosques, secondary schools for boys and girls, an industrial school, five primary schools, and two Al-Azhar University centres. The environmentally friendly city spans approximately **10,000 acres.**

Economic Impact: The project delivered around 88,000 housing units of various designs, addressing Cairo's growing population while promoting economic and social stability. Modern facilities have created new jobs and attracted investments across multiple sectors.

Humanitarian Impact: The project has contributed to improving the quality of life for 350,000 residents of the city, by providing safe housing facilities, clean water, and integrated health and education services.

Social Impact: The project provided 88,000 housing units of varied designs, addressing Cairo's growing population and promoting economic and social stability. Modern facilities have created jobs and attracted investments across multiple sectors.



Mustafa & his family

A family living in Sheikh Zayed City

Morocco's high-speed train project

Amount	Objective	Features	Beneficiary
AED **9** billion	Strengthening transport infrastructure	Creating investment opportunities and new jobs for citizens	A quiet and safe mobility experience for thousands of citizens

Morocco's high-speed rail project, linking Tangier and Casablanca, represents a landmark investment in national transport infrastructure and a catalyst for economic and social development. The project is part of ADFD's broader portfolio since 1976, with cumulative financing of AED 9 billion.

By halving travel time between Tangier and Casablanca, the project enhances connectivity between economic centres, boosts tourism and trade, and strengthens Tanger-Med Port as a leading industrial, logistics, and investment hub.

Economic Impact: The high-speed link stimulates industrial and logistics activity, attracts investment to the Tangier region, and facilitates efficient movement of goods, reducing logistics costs and supporting market competitiveness.

Humanitarian Impact: The rail provides a modern, safe, and efficient mode of transport, improving daily travel for thousands of citizens. Enhanced connectivity expands access to services, employment, and markets, contributing to a higher quality of life.

Social Impact: The project strengthens social cohesion, improves access to education and services, and supports local community development. It aligns with Morocco's vision for sustainable development, promoting inclusive growth and balanced regional integration.

Sheikh Zayed Solar Park Complex in Quwiera, Aqaba, Jordan

Amount	Objective	Features	Beneficiary
AED **142** million	Supporting Jordan's Green Growth Strategy	Creating investment opportunities and new jobs for citizens	**51K** Inhabitants

ADFD allocated over **AED 500 million** (approx. **US$142 million**) to finance the Sheikh Zayed Solar Park in Quweirah, Aqaba, Jordan, supporting the Kingdom's green growth strategy and strengthening renewable energy within its national framework.

Aligned with Jordan's Comprehensive Energy Sector Strategy (2020–2030) and the UN Sustainable Development Goals, the project meets the electricity needs of around **51,000 households**, reduces carbon emissions by over **170,250 tonnes**, and generates investment and employment opportunities for Jordanians.

Economic Impact: It strengthens Jordan's energy security, attracts investment in renewable energy, supports local economic growth, and creates sustainable jobs. The project also eases pressure on public finances, allowing government funds to be directed toward priority social and economic initiatives.

Humanitarian Impact: The project improves quality of life by providing reliable, clean energy, reducing dependence on conventional sources, and contributing to better public health and household stability.

Social Impact: The solar park advances national and global climate mitigation efforts, reduces carbon emissions, and promotes clean energy adoption. It fosters an environmentally conscious and sustainable society while enhancing the efficiency, reliability, and continuity of essential services for communities.

Rural Electricity Project in Kalungu County, Republic of Uganda

Amount	Objective	Features	Beneficiary
AED **40.4** million	Improving the quality of life in rural areas	Improving School Performance and Business Recovery	**20K** Subscribers

In 2018, ADFD signed an agreement with the Ugandan Ministry of Finance to provide a loan of AED 40.4 million for the Kalungu District Rural Electricity Project, aimed at improving rural quality of life by supplying electricity to key facilities. Covering about 23% of the total US$48 million project cost, it benefits over 20,000 subscribers over a decade, powering homes, schools, health centres, government facilities, and economic activities, thereby enhancing school performance, maternity services, and small business recovery.

Economic Impact: It stimulates commercial and agricultural activity, increases local industry value, promotes regional economic development, and attracts new residents to invest and utilise services.

Humanitarian Impact: The project improves living standards, economic conditions, and reduces migration by providing electricity and essential services to remote villages.

Social Impact: The project strengthens community stability by lighting public spaces, supporting schools, and enhancing quality of life in rural areas.

Kidahwe-Uvinza Road Upgrade Project, Tanzania

Amount	Objective	Features	Beneficiary
AED **169** million	Transport Infrastructure Development	Connecting major cities and stimulating business activity	Cities along the roads

ADFD allocated AED 169 million to finance the Kidahwe-Uvinza Road Improvement Project in north-west Tanzania, upgrading rural transport infrastructure and strengthening connectivity between key cities. The project supports local economic activity and improves living standards for surrounding communities.

Spanning 76.6 kilometres, the upgraded route increased daily traffic by over 160%, reduced transport costs, enhanced access to essential services, and shortened the distance between Kijoma and Dar es Salaam by around 300 kilometres. These improvements have boosted trade with the Shinyanga, Tabora, and Katavi regions.

Economic Impact: The road upgrade enhanced intercity transport efficiency, strengthened regional trade, and supported local economic growth by creating a more enabling environment for investment.

Humanitarian Impact: The project improved quality of life by providing safer, more efficient transport and better access to education and healthcare.

Social Impact: The project reinforced social cohesion between rural and urban communities and promoted sustainable development through improved infrastructure and access to basic services.

Shikalbaha Power Station Project, People's Republic of Bangladesh

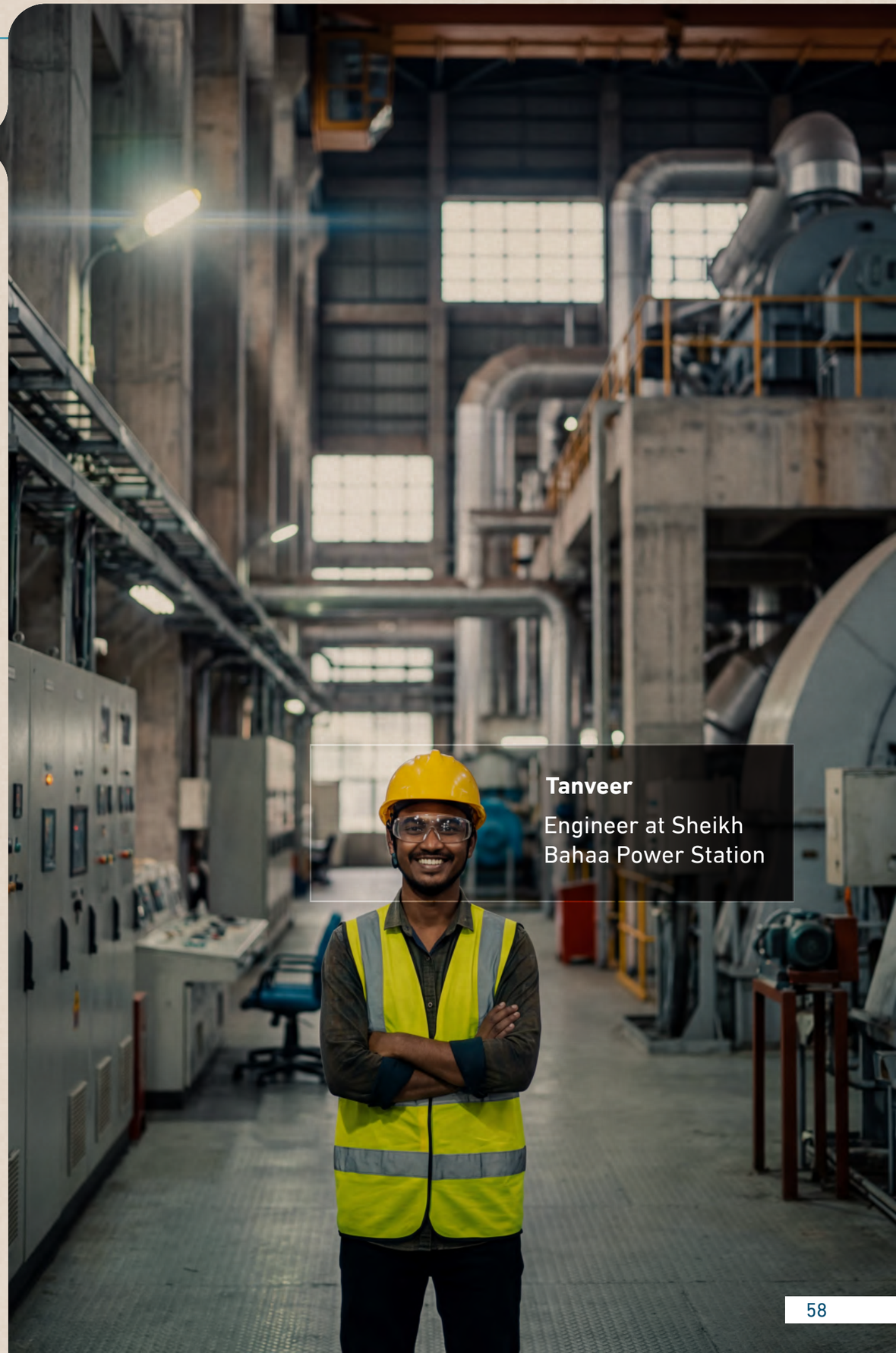
Amount	Objective	Features	Beneficiary
AED **115.3** million	Enhancing the country's capacity to produce energy and achieving the goals of 2021 Vision	The project contributed to raising the power production capacity to 24,000 MW in 2021	Bangladesh Citizens

In 2018, ADFD signed an agreement with the Ugandan Ministry of Finance to provide a loan of AED 40.4 million for the Kalungu District Rural Electricity Project, aimed at improving rural quality of life by supplying electricity to key facilities. Covering about 23% of the total US$48 million project cost, it benefits over 20,000 subscribers over a decade, powering homes, schools, health centres, government facilities, and economic activities, thereby enhancing school performance, maternity services, and small business recovery.

Economic Impact: It stimulates commercial and agricultural activity, increases local industry value, promotes regional economic development, and attracts new residents to invest and utilise services.

Humanitarian Impact: The project improves living standards, economic conditions, and reduces migration by providing electricity and essential services to remote villages.

Social Impact: The project strengthens community stability by lighting public spaces, supporting schools, and enhancing quality of life in rural areas.



Al Tayed Housing Units – Asilah, Kingdom of Morocco

Amount	Objective	Features	Beneficiary
AED **128** million	Improving housing conditions and reducing the spread of shantytowns	Sustaining the project and providing a source of income for the construction of new housing	**700** Families

ADFD launched Al Tayed Housing Units in Asilah, Morocco, as part of a broader AED 128 million development programme. AED 73 million was allocated to construct 400 housing units in three phases, aimed at improving living conditions and reducing informal settlements.

Implemented in partnership with the Assilah Forum Foundation, the project adopted an ownership system with affordable installments, ensuring sustainability, generating revenue for additional housing, and helping families transition to safe, integrated communities.

Economic Impact: It stimulated local economic activity through shops and service facilities, improved access to bank financing, and increased government revenue from taxes, enabling further development initiatives.

Humanitarian Impact: The project improved quality of life for around 700 families by providing adequate housing, enhancing access to nurseries and schools, and creating a secure, healthy environment.

Social Impact: The project strengthened community cohesion by providing a mosque, public facilities, parking, a museum, and a transport hub, fostering an integrated urban community that meets residents' needs and promotes social stability.

Tirana Northern Boulevard Projec, Albania

Amount	Objective	Features	Beneficiary
AED **137** million	Supporting transportation, electricity and telecommunications infrastructure	Encouraging residents to live an urban and environmentally conscious life.	Tirana Residents

ADFD allocated AED 137 million to finance the Tirana Northern Boulevard expansion project, enhancing transportation, electricity, and communications infrastructure, while improving quality of life through public space development and local economic stimulation.

The project created spaces for recreation, community engagement, and cultural programs, including art installations and public events, encouraging residents to adopt an urban, environmentally conscious lifestyle. Its location along rehabilitated rivers and landscaped areas offers an enriched urban experience for residents and visitors alike.

Economic Impact: It supported local businesses and tourism, created jobs, and stimulated investment, driving economic growth in the city.

Humanitarian Impact: The project established a safe, healthy urban environment with spaces for recreation and social interaction, enhancing daily life and fostering community engagement.

Social Impact: It supported local businesses and tourism, created jobs, and stimulated investment, driving economic growth in the city.

Early Childhood Development Centers Project, Colombia

Amount	Objective	Features	Beneficiary
AED **165** million	Promoting education and health care for children	Improved conditions of growth and well-being	Children of rural communities

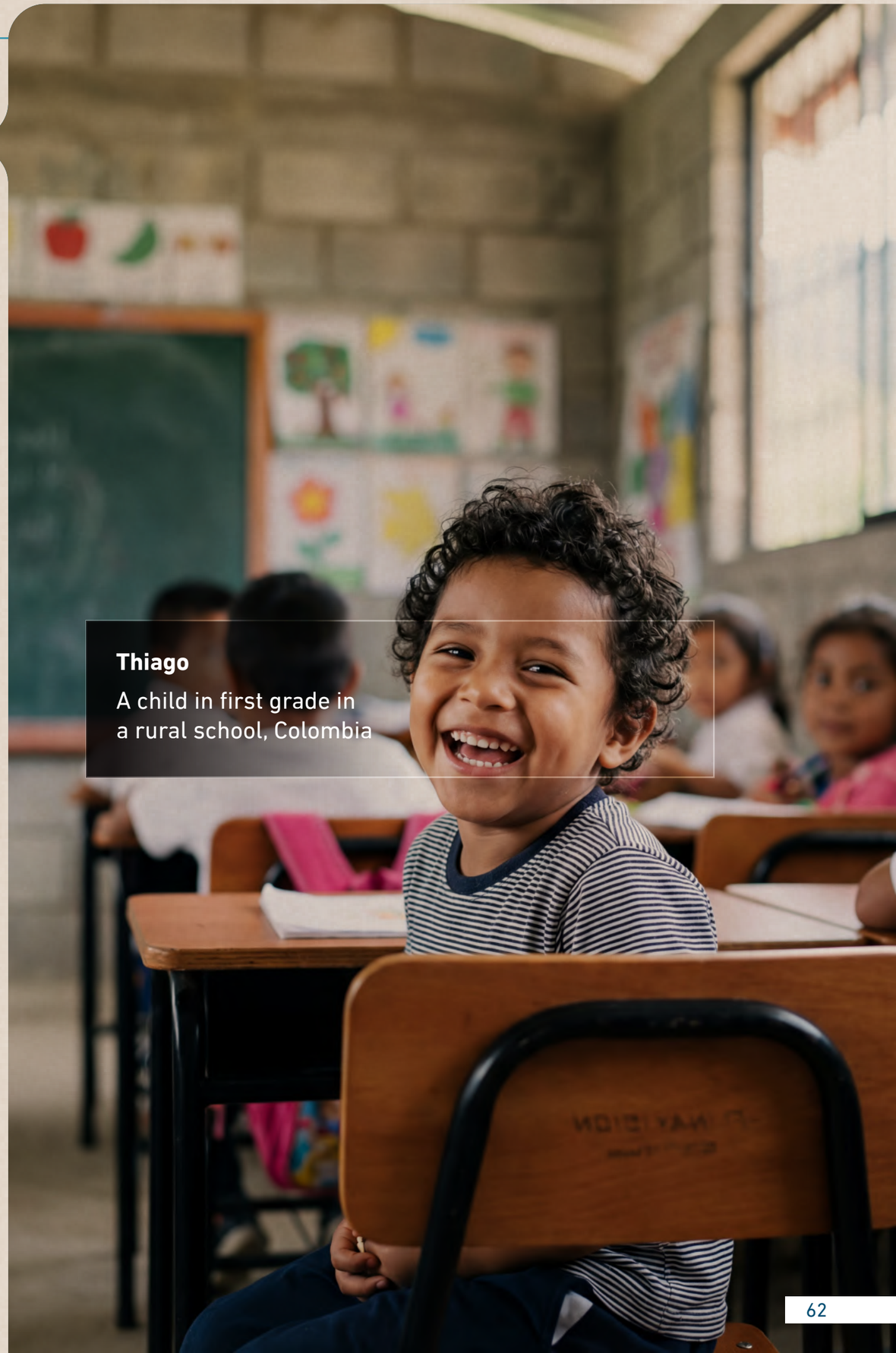
ADFD allocated a grant of AED 165 million to support Colombia's development priorities, notably the Early Childhood Development (ECD) Centres Project, enhancing education and healthcare for children in rural areas and improving quality of life for beneficiary families.

The project facilitated the construction and equipping of 15 ECD centres, with 14 additional centres aligned with the national "Zero to Forever" policy. It also encouraged the government to invest in 19 new centres, four libraries, and a design institute, demonstrating the initiative's sustainability and growing impact.

Economic Impact: It generated employment through consultancy, construction, administration, and operations, while stimulating government investment in social infrastructure and local economic activity.

Humanitarian Impact: The project strengthened access to education and healthcare, improved conditions for growth and well-being, and provided safe, stimulating environments for early childhood development.

Social Impact: The project reinforced community cohesion by providing integrated educational and health facilities, encouraging family participation, and supporting efforts to reduce poverty and advance comprehensive development.



Thiago

A child in first grade in a rural school, Colombia

Sustainable partnerships in support of national goals

ADFD is committed to building effective strategic partnerships that amplify the impact of its development programmes and advance the United Nations Sustainable Development Goals (SDGs), particularly Goal 17, which focuses on partnerships to achieve the goals.

Through collaboration with beneficiary governments and regional and international financial institutions, ADFD supports high-quality projects that drive economic and social growth, strengthening the UAE's position as a leading provider of official development assistance globally.

Economic impact: Through these partnerships, ADFD reinforces the UAE's international standing while enhancing the effectiveness of its development programmes. The Fund's initiatives support the economies of beneficiary countries by creating shared economic opportunities, fostering innovation, and boosting competitiveness, while directly contributing to the achievement of the UN's sustainable development agenda.

Humanitarian impact: ADFD's strategic partnerships reflect the UAE's dedication to global humanitarian responsibility and its support for the SDGs. The Fund's projects have delivered tangible humanitarian benefits by empowering communities and placing human well-being at the centre of the development process, thereby promoting global solidarity.



Arab Coordination Group (ACG), Islamic and Regional Development Institutions

Established in 1975, the Arab Coordination Group (ACG) aims to strengthen cooperation and joint action among development finance institutions, coordinate efforts in project evaluation, financing, and follow-up, and harmonise financing policies across the region.

The group comprises ten institutions, including **ADFD,** the Kuwait Fund for Arab Economic Development, the Saudi Fund for Development, and the Qatar Fund for Development, alongside six regional institutions: the Arab Fund for Economic and Social Development, the Islamic Development Bank, the OPEC Fund for International Development, the Arab Bank for Economic Development in Africa, the Arab Gulf Development Program, and the Arab Monetary Fund. Through its membership in ACG, **ADFD** plays a strategic role in enhancing the effectiveness of development assistance, facilitating financing for major projects that exceed the capacity of any single institution, and maximising developmental impact in beneficiary countries.

Abu Dhabi Fund for Development (ADFD) and the International Renewable Energy Agency (IRENA)

In 2013, **ADFD** launched the Renewable Energy Project Financing Initiative in partnership with the International Renewable Energy Agency (IRENA), committing US$350 million in concessional loans across seven funding cycles.

The initiative supports renewable energy projects in developing IRENA member countries, facilitating their transition to sustainable energy and contributing to global climate action.

Facts & figures

7	265	21	26	US$ 350
funding cycles completed	MW of power generated	beneficiary countries supported	renewable energy projects financed	million allocated

UAE-Pacific Partnership Fund

In 2013, ADFD launched an initiative under the UAE Ministry of Foreign Affairs and International Cooperation (MFAIC) to support 11 Pacific Island countries in meeting their renewable energy needs. The projects are financed through a US$50 million UAE government grant and implemented by Masdar in collaboration with the beneficiary governments

Facts & figures

3.7	US$ 3.7	6.4	8.4	11
million litres of fuel saved annually	million saved annually	MW of clean energy produced	tonnes of CO_2 emissions avoided annually	beneficiary countries

UAE-Caribbean Renewable Energy Fund

In 2017, ADFD launched the UAE-Caribbean Renewable Energy Fund to deploy clean energy solutions across 16 Caribbean countries. The initiative is managed by the UAE Ministry of Foreign Affairs and International Cooperation (MFAIC), with Masdar overseeing on-the-ground project implementation.

Facts & figures

3	16	9.43	AED 184
funding cycles	beneficiary countries	MW of clean energy produced	million allocated

Asian Infrastructure Investment Bank (AIIB)

ADFD represents the UAE in its contribution to the Asian Infrastructure Investment Bank (AIIB), supporting the provision of new financing sources for development projects in Asia and promoting balanced economic growth across the continent. The Fund coordinates closely with the Bank's management and oversees project follow-up, in line with its mission to advance sustainable development globally.

2016	US$ 1.2	57	US$ 100
commencement of the Bank's activities	billion UAE share	signatories to the Articles of Association	billion total bank capital

Lives and Livelihood Fund

In 2016, ADFD became a founding member of the Lives and Livelihoods Fund, established by the Islamic Development Bank (IsDB) in collaboration with the Islamic Solidarity Fund for Development (ISFD) and the Bill & Melinda Gates Foundation. ADFD contributed US$50 million to the Fund, which aims to finance development projects totaling AED 2.5 billion in IsDB member countries.

Objectives:

- Finance development projects in Least Developed Countries (LDCs)
- Support social and economic development in member states
- Develop infrastructure and enhance the health and agriculture sectors

Energy Transition Accelerator Platform (ETAF)

As part of its commitment to supporting the global transition to sustainable energy, ADFD co-launched the ETAF platform, guided by the International Renewable Energy Agency (IRENA), to accelerate financing for renewable energy projects in developing countries.

Key aspects of the partnership:

- ADFD committed **US$400 million** as capital funding for the ETAF platform, playing a key role in establishing co-financing capabilities.

- The platform seeks to mobilize at least **US$1 billion** in capital by 2030 to support renewable energy projects in emerging markets.

- ETAF provides a common governance structure, offering financing solutions that mitigate risks while directing investments toward developing countries.

Africa Green Investment Initiative (AGII)

In line with the UAE's commitment to green development in Africa, ADFD is participating in the Africa Green Industrialization Initiative (AGII), launched under the UAE Presidency at COP28. The initiative is a strategic partnership involving multiple entities, including the Global Climate Finance Centre (GCFC).

Key aspects of the partnership:

- The UAE committed **US$4.5 billion** to enable the transition to clean energy and the development of green industries across Africa, targeting **15 GW** of new energy capacity by 2030.

- ADFD is among the participating UAE entities, alongside Masdar, EMEA Power, ECI, and Africa 50, serving as a strategic executor in infrastructure investment on the continent.

- The initiative extends beyond energy finance to support green industrialization and maximize the value of Africa's natural resources, establishing an integrated platform for green industrial transformation.

Abu Dhabi Fund for Development supports the Year of the Community initiatives

In line with the announcement by His Highness Sheikh Mohamed bin Zayed Al Nahyan, President of the UAE, designating 2025 as the “Year of Community” under the theme “Hand in Hand”, **ADFD** has implemented a series of impactful community initiatives. These initiatives focus on strengthening community cohesion, empowering women, supporting People of Determination, advancing social sustainability, and supporting the education and health sectors, alongside promoting a strong culture of volunteerism.

Through these efforts, **ADFD** reaffirms its firm commitment to its national role and social responsibility, as well as its continued dedication to initiatives that foster social solidarity and reinforce the values of cooperation and sustainability. It also reflects the Fund’s vision of enabling initiatives with lasting impact while contributing to comprehensive development worldwide.

Cohesion and Community Solidarity

The Fund has implemented initiatives to strengthen solidarity among community groups and foster a cohesive society. A key example is the Ramadan Mir where **ADFD** employees and volunteers collaborated with Red Cresent to distribute boxes of essential food items during the Holy Month, reflecting a spirit of giving and cooperation between institutions to serve the community.

In addition, **ADFD** participated in the **Iftar 3** initiative in cooperation with the Zayed Foundation for Charity and Humanitarian Works, supporting humanitarian efforts that promote solidarity and compassion during Ramadan. The initiative provided Iftar meals to deserving groups while fostering a culture of giving and reinforcing corporate social responsibility in line with the UAE's charitable framework.

During the **54th UAE Eid Al Etihad celebrations**, the Fund presented a programme of heritage, cultural, and entertainment activities inspired by authentic Emirati traditions. The event reinforced unity and family cohesion among employees, reflecting ADFD's commitment to fostering social cohesion both within the organisation and across the wider community.



Empowering women and supporting people of determination

During the Year of Community 2025, **ADFD** has placed strong emphasis on empowering women and promoting the inclusion of People of Determination. The Fund organised a dedicated event to mark Emirati Women's Day, in cooperation with Zayed Higher Organization (ZHO) for People of Determination.

The event featured a handicrafts bazaar showcasing products created by ZHO employees, highlighting the creative talents and capabilities of People of Determination. The initiative reinforced community integration and solidarity while strengthening social inclusivity across all segments of society.



Health and Child Care Initiatives

Supporting children's health and humanitarian initiatives was a key focus of **ADFD's** Year of Community efforts. In this context, the Fund partnered with the Make-A-Wish Foundation to recognize World Diabetes Day by granting the wishes of **11 children** with Type 1 diabetes, with the objective of bringing joy to their lives and creating a lasting impact.

Moreover, as part of this collaboration, **ADFD** supported the Foundation's partnership with Sheikh Khalifa Medical City (SKMC) Dialysis Centre to fulfil the wishes of seven children suffering from kidney diseases.



Supporting the Education Sector and Fostering Innovation

Guided by its belief that education and innovation are key pillars of sustainable development, **ADFD** prioritised initiatives to support students and enhance their capabilities during the Year of Community. As part of this effort, the Fund organised the Sustainability and Innovation Exhibition during UAE Innovation Month, with participation from students of Maryam bint Omran School for Educational Partnerships. The exhibition showcased innovative projects using artificial intelligence and advanced technologies in health and environmental fields, alongside models of sustainable cities, energy efficiency solutions, and water treatment technologies, demonstrating students' awareness of sustainability challenges while fostering creativity and practical problem-solving.

ADFD further reinforced its commitment to education and volunteerism through the Tomorrow's Heroes initiative, in partnership with Emirates Foundation. The initiative supported students from underprivileged families at the start of the academic year by preparing and distributing 500 fully equipped school kits. Fund staff actively participated in packing and distribution, embedding a culture of volunteerism across the organisation.

To promote family engagement and nurture creativity and entrepreneurship among youth, **ADFD** organised the Employees' Family Bazaar. The initiative provided a platform for children to showcase their talents and products, develop entrepreneurial skills, and build confidence, reinforcing the Fund's commitment to involving employees' families in community activities and fostering a culture of initiative and responsibility from an early age.

In addition, **ADFD** partnered with Emirates Nature–WWF to deliver workshops and school-based activities, supporting environmental sustainability while advancing the Fund's strategic objectives and contributing to the UAE's national sustainability agenda.



Promoting Cultural Communication

In support of social cohesion and cultural understanding, **ADFD** organised an interactive workshop on Emirati culture for expatriate participants, in cooperation with the Sheikh Mohammed bin Rashid Al Maktoum Centre for Cultural Communication. The workshop combined open dialogue with interactive activities, enhancing participants' understanding of Emirati customs, values, and identity, while fostering openness, communication, and cultural coexistence.

In addition, the Fund collaborated with the Authority of Social Contribution - Ma'an as part of the Unity in Diversity initiative, which aims to strengthen social cohesion by promoting values of diversity, coexistence, and mutual understanding among individuals from different cultural backgrounds. The initiative reached more than **395 beneficiaries representing eight nationalities**, supported by the participation of **75 volunteers** during awareness sessions.

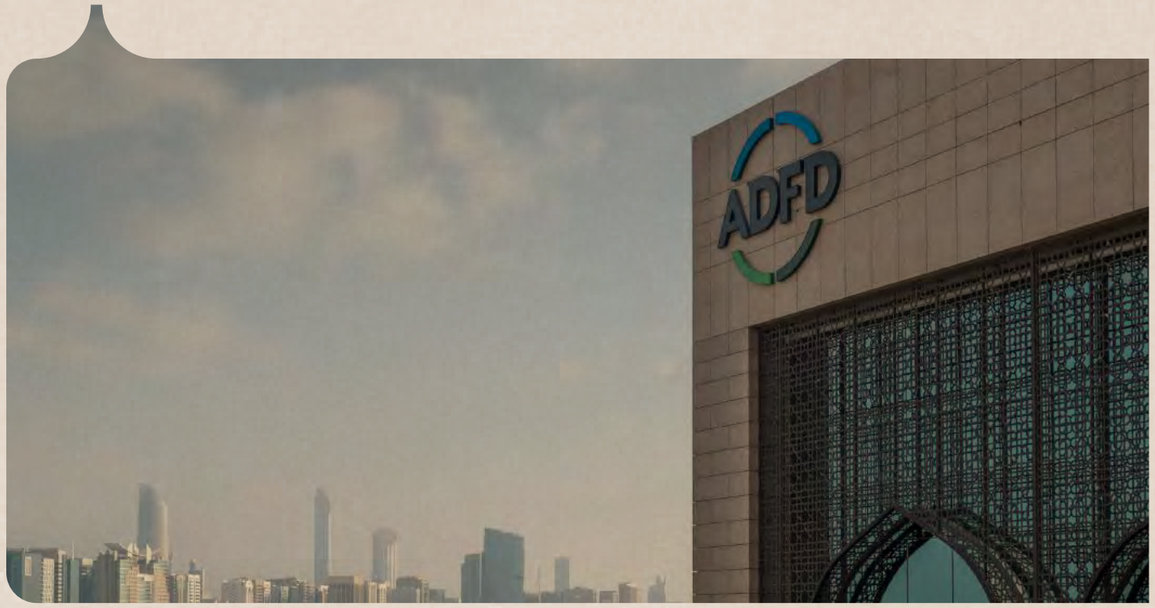


Activities and Events

Launch of a New Strategic Plan

ADFD announced the launch of a new strategic plan for 2025–2030, representing a key milestone in the Fund's development trajectory. The plan reinforces the Fund's role as a key enabler of the UAE's development and economic agenda, both domestically and internationally, focusing on two core pillars including advancing sustainable global financial growth and strengthening the national economy.

The plan is expected to deliver measurable impact across multiple dimensions by accelerating sustainable development through targeted financing of priority sectors, expanding and promoting international partnerships, and enhancing the competitiveness of the national economy. It places strong emphasis on innovation and digital transformation, optimizing financing efficiency, and proactively addressing global challenges, including climate change and food security.



Inauguration of Velana International Airport



ADFD inaugurated the Velana International Airport, a landmark project delivering a transformational upgrade to the Maldives' aviation infrastructure. The Fund supported the airport's development through two financing phases, with a total investment of **AED 330.5 million.**

Reinforcing Arab cooperation and a shared commitment to sustainable development, the project strengthens the tourism sector by increasing passenger capacity, supports national economic growth through aviation infrastructure, and adopts a forward-looking, sustainable approach to meet growing travel and trade demand.

Inauguration of the Jordan Digital Health Centre (Virtual Hospital)



The inauguration of the Jordan Digital Health Center, a pioneering virtual hospital initiative by **ADFD**, marks a major milestone in Jordan's healthcare digital transformation. The initiative enhances access to healthcare by connecting medical facilities through a unified national platform and establishing an integrated electronic health records system.

The project strengthens healthcare system resilience, advances digital transformation, and promotes long-term sustainability. It also improves cost efficiency through advanced services, including telemedicine, and positions Jordan as a regional benchmark for digital health adoption and implementation.

Inauguration of a Solar Power Plant in the Union of the Comoros



ADFD inaugurated a solar power plant in the Union of the Comoros, financed at a total cost of AED **25.7 million**. The project enhances the efficiency and sustainability of the country's energy sector, strengthening electricity infrastructure in Moroni and surrounding areas.

The project provides strategic benefits by improving energy security, delivering more reliable electricity, and supporting the national economy through job creation. It also reduces carbon emissions and advances environmental sustainability, contributing to broader climate change efforts.

Gulf Power Grid Interconnection and Expansion Project with the UAE National Grid



ADFD signed a financing agreement worth **AED 752 million** with the Gulf Cooperation Council Interconnection Authority (GCCIA) to support the expansion and development of the GCC power grid interconnection. The project is set to strengthen regional energy security and enhance electricity trade and exchange between the UAE and other GCC nations.

It includes the construction of a **400 kV double-circuit** overhead transmission line spanning **96 kilometres**, linking the Al Silaa substation in the UAE with Salwa in Saudi Arabia. The project also involves expanding three substations (Al Silaa, Salwa, and Ghunan) and upgrading **400 kV** transformation equipment, improving the reliability, efficiency, and operational performance of the GCC power grid.

Sofitel Legend Pyramids Giza Project Arab Republic of Egypt



The inauguration of the Jordan Digital Health Center, a pioneering virtual hospital initiative by **ADFD**, marks a milestone in Jordan's healthcare digital transformation. The initiative improves access to healthcare by connecting medical facilities through a unified national platform and establishing an integrated electronic health records system.

The project enhances healthcare system resilience, advances digital transformation, and promotes long-term sustainability. It also boosts cost efficiency through advanced services, including telemedicine, and positions Jordan as a regional benchmark for digital health adoption.

Groundbreaking of an Integrated Tourism Complex in Salalah Sultanate of Oman



The inauguration of the Jordan Digital Health Center, a pioneering virtual hospital initiative by **ADFD**, marks a key milestone in Jordan's healthcare digital transformation. The initiative expands access by connecting medical facilities via a unified national platform and implementing an integrated electronic health records system.

The project strengthens healthcare system resilience, drives digital transformation, and supports long-term sustainability. It also enhances cost efficiency through advanced services, including telemedicine, and positions Jordan as a regional benchmark for digital health adoption.

Development of Road Infrastructure in Lao People's Democratic Republic



ADFD signed a financing agreement with the Government of the Lao People's Democratic Republic to support the development, rehabilitation, and upgrading of Southern National Road 13, valued at **AED 73.5 million (USD 20 million)**.

The agreement is a strategic step to enhance transport infrastructure and promote economic and social development. The project will strengthen regional trade and integration, support the agricultural sector, improve market access for farmers, and reduce transportation costs.

Maafaru International Airport Project Maldives



ADFD inaugurated Maafaru International Airport with a total financing of **AED 367 million**, reinforcing a strategic partnership between the UAE and the Maldives. The project aims to enhance transportation infrastructure by establishing a strategic air gateway connecting the Maldives to the world, supporting the tourism sector, increasing passenger capacity, stimulating local economic growth, and improving the quality of life for residents.

Strategic Housing Project in Somaliland



ADFD inaugurated a social housing project in Berbera, Somaliland, financed at **AED 27.5 million**. The project includes 300 housing units and essential infrastructure such as potable water networks, sewage systems, and stormwater drainage.

This initiative is a pioneering development effort aimed at improving quality of life for low-income families. It promotes community stability, economic growth, and job creation, supporting the UN Sustainable Development Goals on safe and affordable housing for all.

Launch of the First Regional Program for Soil Museums in the Middle East and North Africa



ADFD, in partnership with the International Center for Biosaline Agriculture (ICBA), signed a cooperation agreement to launch the first regional program for soil museums in the Middle East and North Africa. The initiative includes developing a comprehensive guide for establishing and operating soil museums, promoting sustainable management of natural resources in dry environments.

The program advances environmental sustainability, raises public awareness of soil as a critical resource, and supports environmental education and capacity building. It also contributes to food security, climate change mitigation, and reinforces the UAE's role as a hub for environmental knowledge and regional leadership.

Memorandum of Understanding with TRENDS Research & Advisory



ADFD signed a Memorandum of Understanding with TRENDS Research & Advisory to strengthen collaboration and knowledge exchange. The partnership focuses on delivering reliable, evidence-based content, enhancing national research infrastructure, and fostering integration between development and intellectual institutions in the UAE. It supports informed decision-making, anticipates future challenges through strategic studies, and develops innovative solutions for sustainable development.

15th Session of the IRENA Assembly



ADFD participated in the 15th session of the General Assembly of the International Renewable Energy Agency (IRENA), held in Abu Dhabi on 12–13 January.

The event served as a global platform bringing together leaders and decision-makers in the clean energy sector from around the world, aimed at assessing progress and outcomes achieved, and developing innovative strategies to accelerate the global transition to renewable energy.

Water Development Financing Forum for the Middle East and North Africa



ADFD participated in the Water Development Financing Forum for the Middle East and North Africa (MENA), held at the Arab Fund for Economic and Social Development (AFESD) headquarters in Kuwait from 21–22 January 2025.

The Fund highlighted its allocation of **AED 7.5 billion** to finance over **85 projects** across 30 countries, including Bahrain's Al Dour water transmission network, increasing production capacity to 50 million gallons, and Jordan's Kufranja Dam to enhance water storage.

The forum provided a key platform to strengthen collaboration and explore financing opportunities for sustainable water security projects in the region.

12th Session of the World Government Summit



ADFD participated in the 12th session of the World Government Summit 2025 in Dubai, under the theme “Shaping Future Governments.” The summit brought together global government leaders, ministers, senior officials, experts, and decision-makers from financial, economic, and social sectors worldwide. The summit provides a platform for knowledge exchange, strengthening international partnerships, and adopting advanced strategies and innovative solutions to address developmental challenges and evolving economic dynamics, with the aim of shaping a better future for humanity.

During its participation, the Fund celebrated 10 years of strategic partnership with the Summit, highlighting its role in opening new avenues for development and investment opportunities. **ADFD** has also contributed to economic and social stability in beneficiary countries, fostering a sustainable future for current and future generations.

Field Visit to Evaluate the Inclusive Rural Growth Project in Morocco



A high-level delegation of Livelihoods Fund (LLF) international donors visited the Kingdom of Morocco to assess the progress and impact of the Inclusive Rural Growth Project, funded by **ADFD** and other members of the LLF. The project has significantly transformed the livelihoods of tens of thousands of people through a series of impactful initiatives across agriculture, healthcare, and essential infrastructure.

Artificial Intelligence Workshop



In conjunction with UAE Innovates, **ADFD** organized a specialized Artificial Intelligence Workshop in collaboration with Mohamed bin Zayed University of Artificial Intelligence, aimed at equipping its workforce with the knowledge to keep pace with technological advancements.

The workshop introduced employees to the **fundamentals of generative AI**, its practical applications, and ethical frameworks, covering key areas such as machine learning, computer vision, future opportunities, and the societal impact of AI.

This initiative reflects the Fund’s ongoing commitment to fostering innovation and enhancing operational efficiency through the adoption of advanced technologies.

“Ramadan Mir” Initiative



In collaboration with Emirates Red Crescent, **ADFD** organised the “Ramadan Mir” initiative, which involved the preparation and distribution of essential food packages to support low-income families during the Holy month of Ramadan.

Participation in the UAE Delegation to the Republic of Lebanon to Strengthen Development Partnerships



ADFD joined the UAE official delegation to the Republic of Lebanon to explore cooperation, expand development partnerships, and support Lebanon's efforts toward economic recovery and sustainable development. The Fund also visited the Banque de l'Habitat (Housing Bank) in Beirut to explore potential collaboration on concessional loans supporting affordable housing solutions.

"Tomorrow's Heroes" Initiative to Support School Students



In line with the UAE's declaration of 2025 as the "Year of Community," **ADFD**, in collaboration with Emirates Foundation, launched the "Tomorrow's Heroes" initiative. The programme prepared and distributed 500 school bags to support students from low-income families at the start of the new academic year.

The initiative reflects the Fund's commitment to social responsibility and support for education, while actively engaging its workforce in volunteer activities that directly benefit the community. It also promotes values of giving and solidarity, encourages youth participation in volunteerism, and reinforces a sense of social responsibility and national belonging.

Celebrating Emirati Women's Day



ADFD, in collaboration with the Zayed Higher Organization (ZHO) for People of Determination, organised a special event to mark Emirati Women's Day under the theme "Hand in Hand, Celebrating the 50th," as part of the Year of Community initiatives promoting social inclusion and comprehensive development.

The event featured a bazaar showcasing handcrafted products by people of determination and hosted Fatma Al Moosawi, the first Emirati and Gulf national to receive international certification in the tea industry, who shared her journey in establishing the "Ygnd ElRas" brand. The initiative also collaborated with the Bee Café & Bakery, the first enterprise fully operated by people of determination, offering special promotions for employees and their families.

The initiative aimed to empower women and people of determination, promote social inclusion, and support innovative community projects.

Workshop on Adaptive Results Based Management



As part of its ongoing commitment to knowledge exchange and the adoption of global best practices, **ADFD**, in collaboration with its strategic partner Lives and Livelihoods Fund (LLF), organized a joint specialised workshop on Adaptive Results Based Management. The initiative underscores the Fund's dedication to enhancing operational and institutional excellence through the application of modern methodologies and advanced strategies.

The Abu Dhabi Fund for Development participates in bringing joy to the hearts of children with diabetes.



Supported by **ADFD**, the Make-A-Wish Foundation celebrated World Diabetes Day by fulfilling the wishes of **11 children** with Type 1 diabetes. The special event was hosted by the Imperial College London Diabetes Centre and HealthPlus, both part of the M42 group. This support aligns with the Fund's commitment to empowering humanitarian initiatives and enhancing social responsibility, bringing joy to children and creating a lasting humanitarian impact.

ADFD celebrates the participation of its employees and their families.



ADFD organized a celebration for the **54th UAE Union Day**, amidst a patriotic atmosphere of pride and dignity, with the participation of senior management, employees, and their families. The event featured heritage and cultural segments, traditional competitions, and a video showcasing the Fund's achievements in supporting global sustainable development. **H.E. Mohamed Saif Al Suwaidi**, Director General of the Fund, emphasized that this occasion embodies the values of unity and prosperity established by the late founding father, Sheikh Zayed, which the UAE leadership continues to strengthen through an ambitious future vision.

ADFD: Flag Day Reflects National Unity and Pride



H.E. Mohamed Saif Al Suwaidi, Director General of **ADFD** emphasised that Flag Day stands as a significant national occasion that reaffirms the nation's wise leadership and honors the Union flag as a representation of the UAE's unity, sovereignty, and shared values.

He highlighted that the day reflects the cohesion between leadership and people, with the flag representing empowerment, leadership, and future-making. The Fund's team renewed its pledge of loyalty to the nation and its leadership, continuing to support sustainable development and strengthen the UAE's global stature as a symbol of achievement and positive impact.



ADFD: Our Martyrs Embody the Highest Values of Loyalty and Sacrifice for the Nation

H.E. Mohamed Saif Al Suwaidi, Director General of **ADFD**, stated that **Martyrs' Day** is a timeless national occasion to honour the bravery of those who exemplified the highest values of dignity and devotion. He emphasised the importance of renewing the pledge to follow in their footsteps, demonstrating love for the nation and loyalty to its wise leadership, as they remain enduring symbols of the UAE's pride and honour among nations. In his remarks, Al Suwaidi highlighted that the nation's leadership continues to provide special care and recognition to the families of the martyrs, honouring those who sacrificed their lives in service of the country. He noted that these humanitarian gestures reflect the strong cohesion between leadership and citizens, reinforce core Emirati values of determination, loyalty, and selflessness, and exemplify national unity and solidarity, ensuring that the memory of the martyrs remains firmly embedded in the nation's consciousness.

Launch of the “AI for Development” Initiative in Africa

The UAE announced the launch of the “AI for Development” initiative in Africa, valued at **USD 1 billion**, during the G20 Summit. Implemented through **Abu Dhabi Exports Office (ADEX)** and the UAE International Aid Agency, the initiative reflects the guidance of H.H. Sheikh Mohamed bin Zayed Al Nahyan, President of the UAE, and was announced by H.H. Sheikh Khalid bin Mohamed bin Zayed Al Nahyan, Crown Prince of Abu Dhabi.



Initiative Launch

The initiative was launched under the directives of H.H. Sheikh Mansour bin Zayed Al Nahyan, Vice President and Deputy Prime Minister of the UAE, and Minister of the Presidential Court, and under the supervision of H.H. Theyab bin Mohamed bin Zayed Al Nahyan, Deputy Chairman of the Presidential Court for Development and Fallen Heroes’ Affair, Chairman of the International Humanitarian and Philanthropic Council. This underscores the developmental role of the ADFD in leading strategic initiatives that strengthen international cooperation and position the UAE as a global partner in supporting vulnerable communities.

Role of the Fund

ADFD provides innovative financing through ADEX, facilitating credit loans for AI applications across education, agriculture, infrastructure, healthcare, and digital services to enhance African countries’ capacity to adopt advanced technologies. Grants via the UAE International Aid Agency ensure an enabling environment for implementation and sustainability.

Strategic Partnership with the GTR MENA Conference



ADEX participated as a strategic sponsor of the GTR MENA Conference. The conference brought together over 80 experts from industrial and commercial sectors to discuss diverse economic issues and exchange insights on the latest trends and emerging opportunities in the industry. It also focused on the future challenges facing MENA markets, highlighting the importance of establishing new strategic relationships and engaging with leading service providers in the region.

Signing of Agreement with Sumitomo Mitsui Financial Group and Dubai Commercial Bank on Behalf of Trafigura



ADEX signed a **syndicated loan agreement** with **Japan’s Sumitomo Mitsui Banking Corporation (SMBC)** and **Commercial Bank of Dubai (CBD)** valued at **US$235 million (AED 863 million)** on behalf of **Trafigura**, the Singapore-based global commodities trading leader.

The financing will support the provision of comprehensive commercial and investment banking services, including lending, asset management, trade finance, and other corporate banking solutions.

Highlighting the Pioneering Role of Emirati Women in the Industrial Sector during “Make it in the Emirates 2025”



As part of the 4th Edition of the “Make it in the Emirates 2025” Exhibition, **ADEX**, in collaboration with the Ministry of Industry and Advanced Technology, hosted a high-level panel discussion titled “Makers, Innovators, and Game Changers: Emirati Women Shaping the Industrial Sector.”

The session highlighted the pioneering role of Emirati women in the industrial sector, showcasing their national achievements and contributions across key industries. The initiative supports economic diversification and the growth of UAE exports globally.

Exploring Strategic Cooperation with EDGE Group



As part of its efforts to strengthen collaboration with leading national companies, a delegation from **ADEX** visited **EDGE Group** to discuss avenues for enhancing strategic partnership. The initiative aims to support national objectives that drive local economic development and position the UAE as a global hub for advanced industries and technological innovation.

Abu Dhabi Exports Office (ADEX) Collaboration with Strata to Enhance Global Competitiveness of the Industrial Sector



As part of its ongoing efforts to strengthen strategic collaboration with leading UAE companies in key sectors, a delegation from **Abu Dhabi Exports Office (ADEX)** visited **Strata Manufacturing**, a company specialised in aircraft fuselage components. The visit focused on exploring opportunities to expand strategic cooperation, support the growth of industrial sectors, and enhance their global competitiveness.

Expansion of Partnership with BGN Group to Enhance Trade Finance



To strengthen the UAE’s position in global markets, **ADEX**, the export financing arm of **ADFD**, announced an increase in trade finance facilities with BGN Group from **US$100 million** to **US$232.5 million**, in collaboration with nine banking and national financial institutions. This initiative aims to:

- Enable UAE companies to access new markets and expand their global business reach.
- Support economic diversification and sustainable growth by providing flexible and secure financing tools, including FI Lines of credits and guarantees.
- Build strategic partnerships between national institutions and the private sector to enhance international trade.
- Leverage global trade sector growth to create greater opportunities for UAE exporters.

Participation in the TXF Middle East & Africa 2025 to Strengthen Regional Cooperation in Export Finance



As part of its commitment to strengthening regional cooperation in investment, export finance, and trade, ADEX participated for the fourth consecutive year in the TXF Middle East & Africa Conference, in its capacity as a Strategic Sponsor of the event.

This participation aimed to:

- **Enhance regional and international cooperation** by building strong partnerships among exporters, financiers, and decision-makers across the Middle East and Africa and aligning joint strategies to support economic development.
- **Support the competitiveness of UAE exports** by enabling national companies to access new markets, while providing innovative financing solutions, including loans and guarantees for foreign buyers.
- **Contribute to the achievement of national initiatives** by supporting the "Operation 300bn" initiative, the Abu Dhabi Industrial Strategy, and the UAE Centennial 2071, thereby strengthening the industrial sector and increasing its contribution to GDP.
- **Stimulate economic diversification and sustainable growth** through enabling investment in vital sectors such as renewable energy and artificial intelligence, reinforcing the UAE's position as a global hub for trade and innovation.

Strategic Partnership with Emirates Development Bank to Finance National Industrial Exports



ADEX signed a **strategic partnership** with **Emirates Development Bank**, the UAE's key financial engine for economic diversification and industrial transformation. The partnership provides **joint financing of AED 1 billion** to support UAE exporters and manufacturers, reinforcing the growth and global competitiveness of the nation's industrial sector.

ADFD Awards



Great Place to Work Certification

The Fund achieved the Great Place to Work Certification with an overall score of 85%, recognizing its commitment to fostering a people-centred culture where talent is nurtured, collaboration is encouraged, and employees are empowered to contribute to a tangible sustainable development outcome. It reinforces the institution's reputation as a workplace of excellence that drives impact across its initiatives.



Sharjah Government Communication Award – Best Investment in "Soft Power" to Support Communication Programmes

Being honoured with the Sharjah Government Communication Award in the category of Best Investment in "Soft Power" to Support Communication Programmes recognizes ADFD's outstanding communication strategies that leverage cultural engagement, education, and media to strengthen dialogue, enhance global understanding, and reinforce the UAE's international standing in sustainable development and cooperation.



Silver Dolphin - Cannes Corporate Media & TV Awards 2025

A Silver Dolphin Award was received at the Cannes Corporate Media & TV Awards 2025 for the film "Progress for All: The Story of Nono–Modagashi Road" in Kenya. This internationally recognised accolade highlights excellence in storytelling, production quality, and the effective use of visual media to communicate development impact.



GOV Design Awards 2025 - For a Better Future

ADFD was recognised at the GOV Design Awards 2025 – For a Better Future for the development of its institutional identity. The award celebrates innovative public-sector design that enhances citizen engagement, strengthens institutional visibility, and supports more effective and future-focused governance.



TXF Perfect 10 – Export and Commodity Finance Deal of the Year 2025 (ADEX)

ADEX, the export financing arm of **ADFD**, was named among the TXF Perfect 10 Deals of the Year for an Export and Commodity Finance transaction supporting BGN. This award recognizes globally significant and innovative export finance deals, selected for excellence in structuring, risk management, and contribution to international trade growth.



Middle East & North Africa Stevie® Awards 2025

Five Middle East & North Africa Stevie® Awards were secured in 2025, including four Gold Awards. As one of the world's most prestigious business award programmes, the Stevie® Awards recognise excellence in innovation, sustainability, corporate communication, media production, and podcast development. These wins affirm best-in-class performance across multiple strategic disciplines.



Abdul Latif Yousef Al-Hamad Development Award for the Best Development Project in the Arab World 2024

ADFD was awarded the Abdul Latif Yousef Al-Hamad Development Award for the Best Development Project in the Arab World 2024. The recognition was granted for the Fund's financing of the expansion and development of Bahrain International Airport, with a total project value of **AED 3.7 billion**.



2025 Davey Awards – Social Good Category

ADFD won the Gold Award in the Social Good category at the 2025 Davey Awards for the **"Progress for All: Kenya Road Story" project**. This distinction recognises initiatives that deliver measurable social impact and resonate with communities through thoughtful narrative and development outcomes, reinforcing ADFD's role in advancing inclusive and sustainable progress.



Abu Dhabi Fund for Development

King Abdullah bin Abdulaziz Al Saud Street, Al-Bateen Area

P.O. Box 814 | Abu Dhabi, United Arab Emirates

Phone: +6677100 2 971

www.adfd.ae

ADFDevelopment

AbuDhabiFund

AbuDhabi_Fund

AbuDhabiFund

Abu-Dhabi-Fund-For-Development